

# DEPARTMENT OF ENGAGEMENT

# LINK | ALIGN | GROW

DEPARTMENT OF ENGAGEMENT STRATEGIC PLAN AND OVERVIEW

PRESENTED TO THE
COLUMBUS BOARD OF EDUCATION
NOVEMBER 6, 2019

ALESIA GILLISON
CHIEF ENGAGEMENT OFFICER



#### STRATEGIC GOALS



#### **Academic Performance**

Each of our students reaches their full potential and graduates prepared to attend college, serve in the military, start a business, or enter the workforce.

- 1. Implement a comprehensive plan to increase our students' development and proficiency in the areas of literacy and numeracy.
- 2. Increase our high schools' graduation rates through high-quality instruction, personalized support, and strong relationships.
- 3. Implement a regional model for oversight of our schools, dividing the district into six geographic areas to take advantage of existing feeder patterns and create consistent and equitable access to curricula and experiences.



#### **Culture and Climate**

Our district creates safe, student-centered, innovative learning environments.

- 1. Create welcoming environments in all of our buildings with a renewed focus on customer service.
- 2. Focus on the well-being of our students and their social-emotional learning through the use of PBIS, Restorative Practices, and Trauma-Informed Care.
- **3.** Strengthen our safety and security measures across the District through strategic staffing, training, and analysis.



#### **Talent Management**

Our district recruits, develops, and retains world-class educators and staff.

- 1. Develop a recruitment plan that allows the District to attract talented and highly-qualified teachers and staff.
- 2. Reimagine the District's professional development program that will engage and energize our teachers and staff and create a Culture of Learning in Columbus City Schools.



#### Strategic Engagement

Our district is accountable to our communities and stakeholders, and confidence in our district and our schools is maintained through strategic, responsible, and transparent leadership.

- Establish a culture across the District and within our schools where families and community stakeholders are meaningfully engaged and welcomed as partners in our work.
- 2. Engage a consultant to lead the District through an educational visioning and strategic planning process in order to refine and create goals, values, and priorities that will guide our work for the near and longterm future.





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# PARTNERSHIP

A cooperative and collaborative relationship between people or groups who agree to share responsibility for achieving a specific goal.

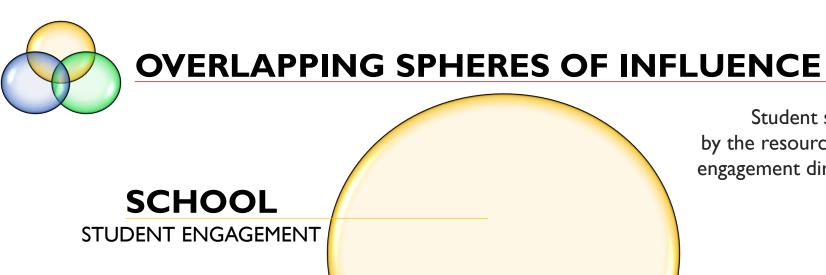








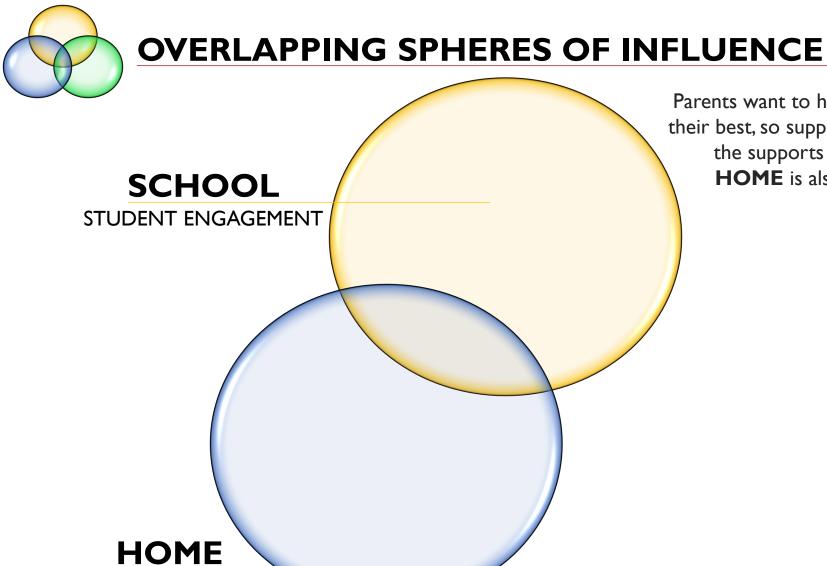




Student success is supported by the resources provided through engagement directly at **SCHOOL**.





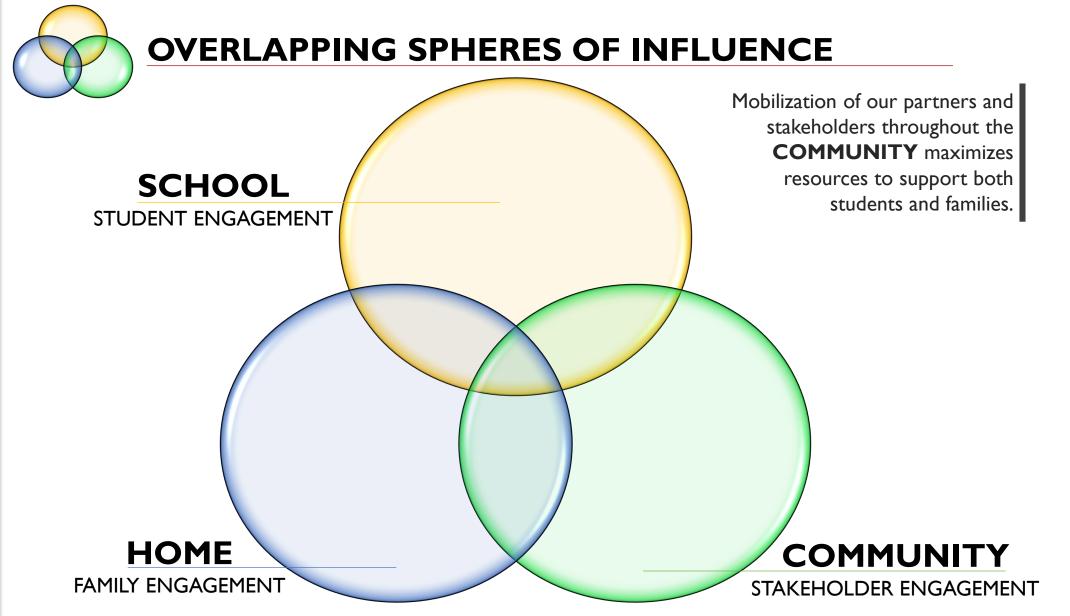


**FAMILY ENGAGEMENT** 

Parents want to help their children do their best, so support of the family and the supports that can be found at **HOME** is also critical to success.

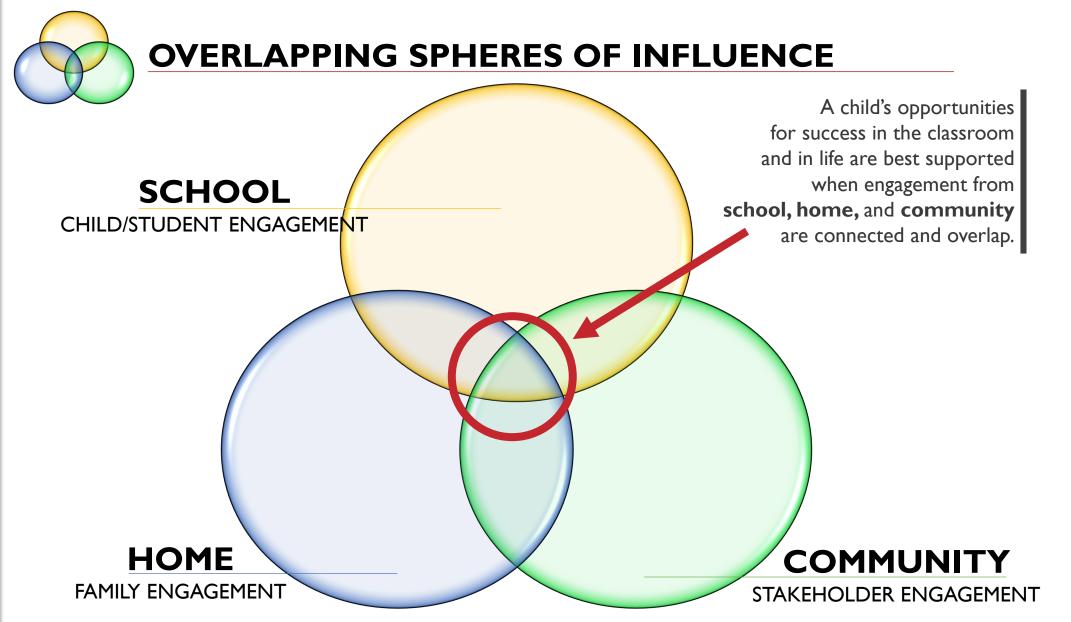






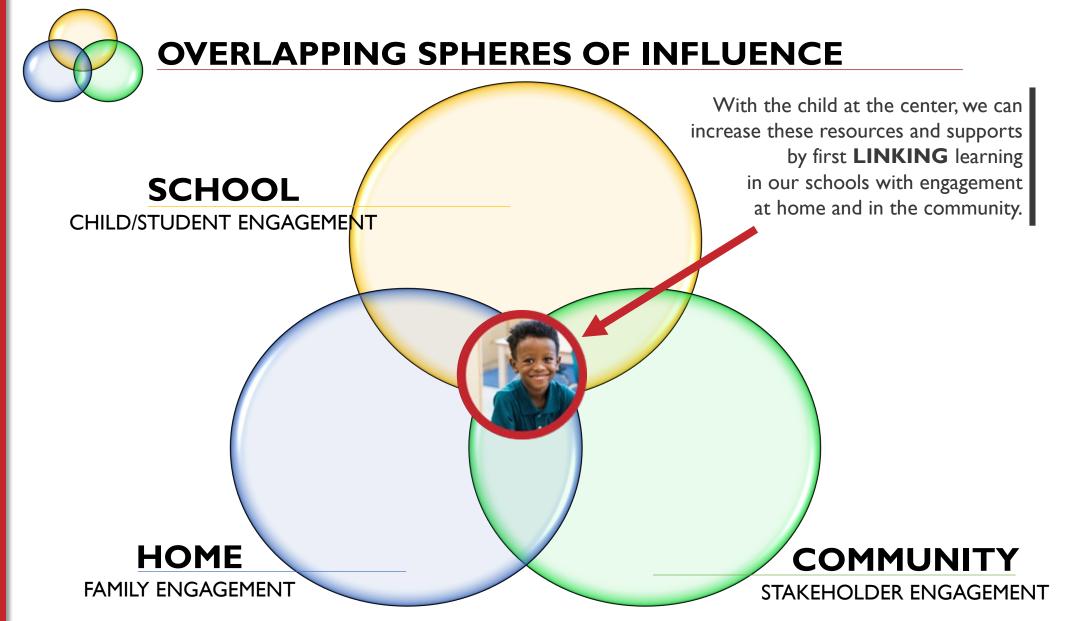






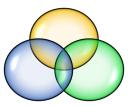










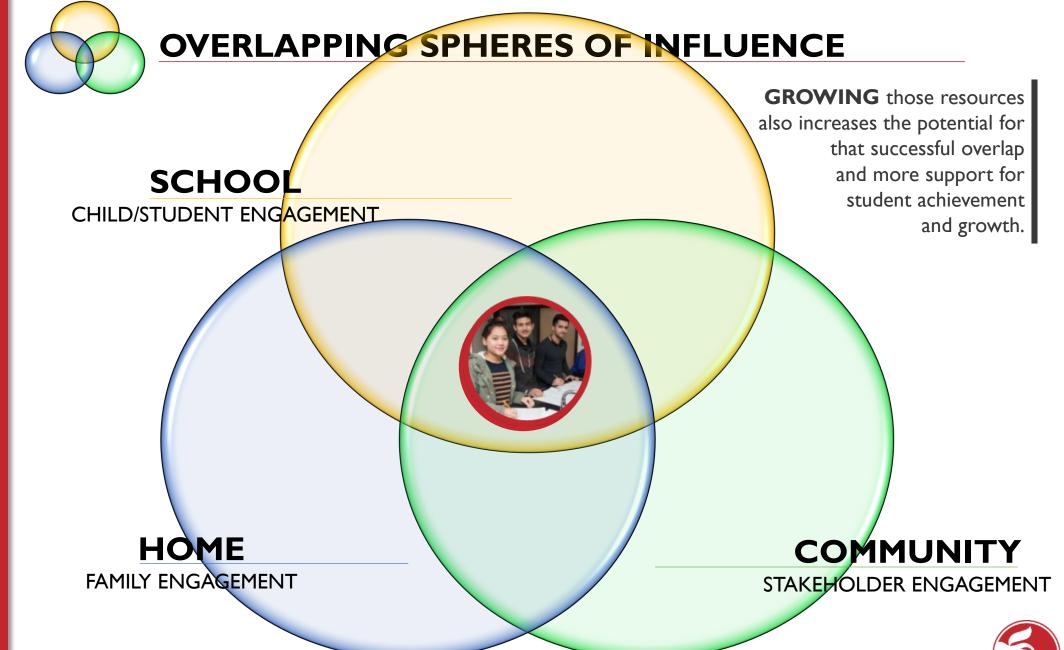


## **OVERLAPPING SPHERES OF INFLUENCE**

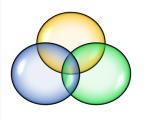
**ALIGNING** those resources to match our District priorities (such as literacy, numeracy, graduation, and climate) allows us to further increase that **SCHOOL** successful overlap and better support CHILD/STUDENT ENGAGEMENT achievement and growth. **HOME COMMUNITY FAMILY ENGAGEMENT** STAKEHOLDER ENGAGEMENT









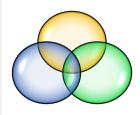


#### MISSION OF ENGAGEMENT

The Department of Engagement will link, align, and grow our District's school, home, and community supports and resources to maximize student achievement and growth.







## **RE-DEFINING OUR PARTNERSHIP**

#### STRATEGIC PARTNERSHIPS IN COLUMBUS CITY SCHOOLS

A Columbus City Schools Partnership is an ongoing, dynamic relationship that must be **mutually beneficial** for the schools, the students (and their families), and the partner.

Partnerships are designed to encourage a collaborative and cooperative relationship between a school(s) and a business/ organization in support of the District's mission and strategic priorities.

Partnerships can include volunteer relationships, donated goods or services, grant-related assistance, or purchased services.

A partner is more than a vendor. Partners receive some level of external funding and provide services and/or goods to our students and their families at a value far exceeding any costs that might be incurred by the District.

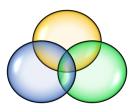












## **GOALS OF ENGAGEMENT**

#### **GOAL I: LINK**

Establish a culture across the District and within our schools where families and community stakeholders are meaningfully engaged and welcomed as partners in our work.

#### **STRATEGIES INCLUDE:**

- Developing a comprehensive strategic engagement plan that addresses all types of partners including families, students, businesses, non-profit organizations, and faith based organizations.
- Engaging in an asset mapping/mobilization exercise to identify inequities, gaps and overlaps of services, resources within our schools/regions.

Linking at our Faith-Based Literacy Night at New Salem Baptist Church.

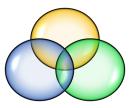












#### **GOALS OF ENGAGEMENT**

#### **GOAL 2: ALIGN**

Implement a process to align District Partnerships with District priorities to support student academic achievement and emotional growth and to provide parents/families with the tools and resources to support their child's academic growth and development.

#### **STRATEGIES INCLUDE:**

- Collaboratively set performance metrics aligned with school and District student achievement and developmental goals.
- Quarterly and annually evaluate current major partners based on performance metrics collaboratively set in beginning of year.

College Application and Scholarship Workshop with I Know I Can.





# **ALIGNING ENGAGEMENT**

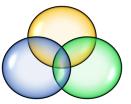












#### **GOALS OF ENGAGEMENT**

#### **GOAL 3: GROW**

Grow our school, home and community partnerships by developing the infrastructure to create sustainable partnerships that link family and community engagement to student academic growth.

#### **STRATEGIES INCLUDE:**

- Develop and maintain a partnership registry and protocols.
- Strategically identify and mobilize successful partnerships to expand their capacity to serve more children and families.
- Enlist ALL staff in Engagement by providing research based professional learning and coaching on effective engagement strategies with Family Ambassadors, teachers, administrators, and families.







# **GROWING ENGAGEMENT**

English-Language Learners Family Listening Tour.

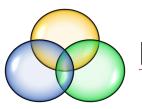
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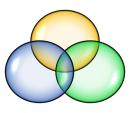




# MAJOR PROJECT 1: ASSET MAPPING AND MOBILIZATION







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#### **OUR CHALLENGE:**

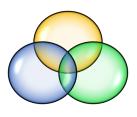
- Hundreds of community partners support academic and non-academic needs in our schools.
- The District doesn't have best measure of how current resources are linked or aligned.
- Nor do we have a good scope of the size, impact, or equity of our current engagement efforts.

#### **OUR OPPORTUNITY:**

- Asset-Based Planning: Build our Engagement Strategy knowing what assets we already have.
- Community-Building: Establish a culture across the District and within our schools where families and community stakeholders are meaningfully engaged, recognized, and appropriately appreciated.
- Capacity-Building: Grow our resources by providing the tools to create sustainable partnerships that link family and community engagement to student academic growth.







# MAJOR PROJECT 1: ASSET MAPPING AND MOBILIZATION

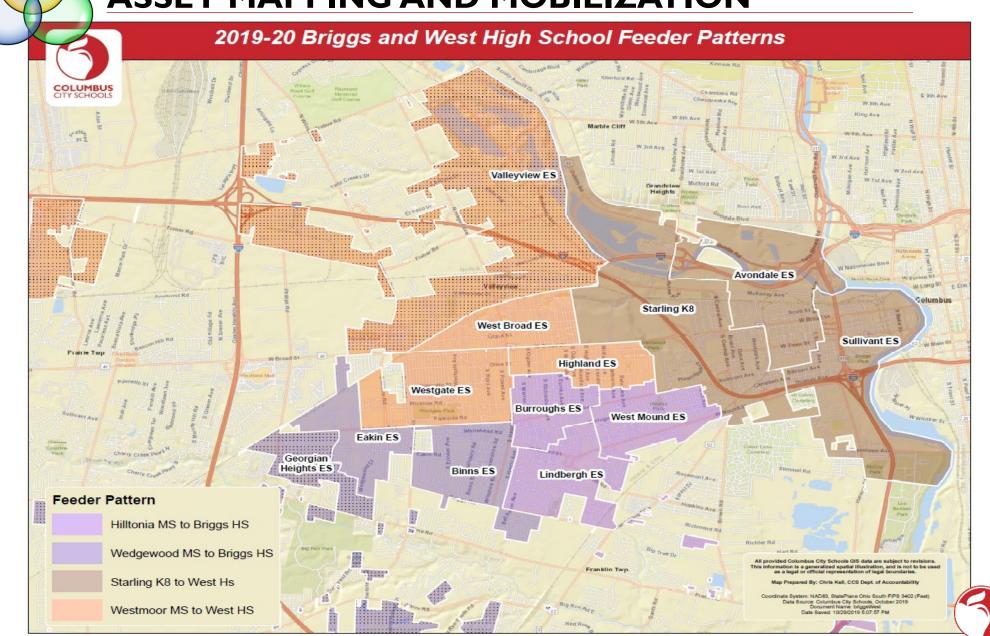
#### SO WHY ARE WE MAPPING? IN SHORT:

- PRODUCE a tangible display of the supports and resources (assets) available to our students and families.
- MEASURE and MOBILIZE what our community has available to best support our students and their families.

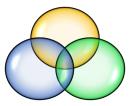




## **ASSET MAPPING AND MOBILIZATION**







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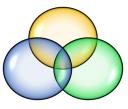
#### STARTING WITH THE BASICS

(WORKING WITH FISHER COLLEGE OF BUSINESS AT THE OHIO STATE UNIVERSITY)

- RECOGNIZE and DELINEATE assets
  - ✓ Define what a "partnership asset" is (partner, vendor, service provider).
  - Determine which partnerships will be counted (inside school, in community).
- MAP and RECORD the assets
  - ✓ Create inventory of organizations and stakeholders serving students/families.
  - ✓ Record types of organizations, services being provided, students impacted.
  - ✓ Quantify the quantitative/qualitative impacts of these supports.
- MOBILIZE assets and relationships
  - ✓ Identify gaps or overlaps in support within each school.
  - ✓ List out new or additional resources needed to equitably help all students/families.



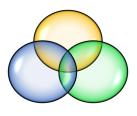




# MAJOR PROJECT 2: STRATEGIC ENGAGEMENT PLAN







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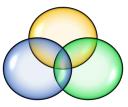
#### **NEEDS ASSESSMENT**

- Traditional needs approach to identifying gaps in engagement
- Meeting of District leaders/staff, families, community coming together.
- Discussion focused on challenges, opportunities in the school community.
- Benefit from work of outside consultant combined with on-going family engagement/feedback.
- Aligned with work on District's Academic Visioning efforts and Long-term Strategic Plan.

**LAUNCH: Winter/Spring 2020** 



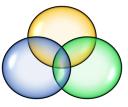




# MAJOR PROJECT 3: NATIONAL NETWORK OF PARTNERSHIP SCHOOLS (NNPS)







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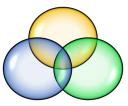
# COLLABORATION WITH THE OHIO STATE UNIVERSITY, JOHNS HOPKINS UNIVERSITY AND OHIO DEPARTMENT OF EDUCATION

- First urban district in Ohio to be part of nationally-recognized work on School, Family, and Community Partnerships.
- Evidenced-based approach to implement and sustain inclusive, goal-linked engagement.
- Build upon Mapping/Mobilization in Region 1, connected to School Improvement Plans.
- Include professional development, "Handbook for Action" by expert Dr. Joyce Epstein.

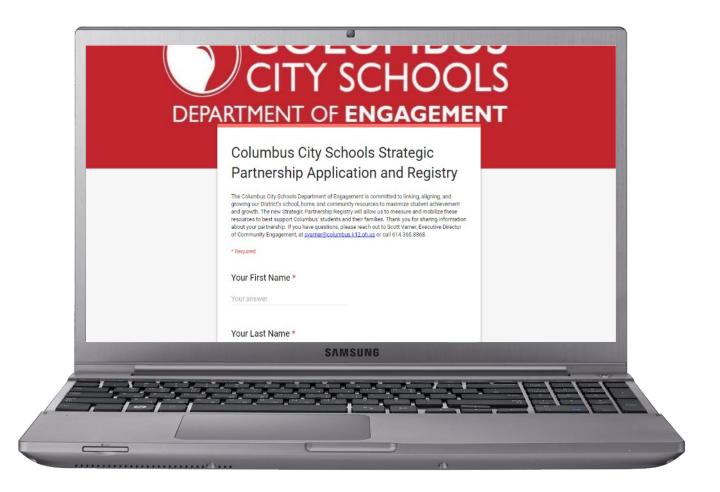
**LAUNCH: Spring 2020** 





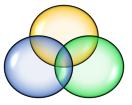


# STRATEGIC PARTNERSHIP REGISTRY









# STRATEGIC PARTNERSHIP PORTAL

# ONLINE APPLICATION AND REGISTRY OF PARTNERSHIPS IN SCHOOLS AND THROUGHOUT THE DISTRICT

- Single point of entry and method to link partnerships with individual school needs.
- Clear understanding and direct connection to District priorities and school goals.
- Accurate, up-to-date account of District approved partnerships and programs available.
- Verification system to track data, evaluate outcomes, and equitably mobilize available community services and programs to increase services to students and schools.

LAUNCH: Fall 2019





**ENGAGEMENT IS NOT** 

ONE-TIME, ONE-AND-DONE, OR ONE-SIZE-FITS-ALL.

**ENGAGEMENT IS** 

ON-GOING, EVERY DAY, EVERYONE'S RESPONSIBILITY





#### **WEARE**

# LINKING ENGAGEMENT TO LEARNING.

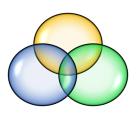
The Department of Engagement is **LINKING, ALIGNING**, AND **GROWING** our District's school, home, and community supports and resources to maximize student achievement and growth.

# **LET'S GET ENGAGED!**

#CCSEngage www.ccsoh.us/engagement







#### DEPARTMENT OF ENGAGEMENT TEAM

#### **ENGAGEMENT LEADERSHIP**

Alesia Gillison
CHIEF OF ENGAGEMENT

Scott Varner EXEC. DIRECTOR OF STRATEGIC PARTNERSHIPS

Felicia Sinkler
ADMINISTRATIVE SUPPORT

#### **HOME**

Seneca Bing, Gherima Woldemariam
FAMILY & COMMUNITY ENGAGEMENT COORDINATORS

Family Ambassadors Corps

#### **SCHOOL**

Keisha Hunley-Jenkins, Greg Gillum, Steve Stevenson OFFICE OF STUDENT MENTORING INITIATIVES

#### **COMMUNITY**

Krista Bower
BUSINESS PARTNERSHIPS COORDINATOR

